

# Teaching Performance Modeling via Software and Instructional Technology

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# Outline

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- PM Courses at OSU
- Instructional Technology in Lectures
- Teaching PM Software in Lab (Priya and Nanshan)

# Performance Modeling (PM) Education

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- PM education is part of the curriculum of many CS/OR Depts around the world
  - A comprehensive survey on PM courses last decade: **de Nitto (WEPPE 2017)**
  - Lessons on teaching analytical PM: **Tay (ICPE 2019)**
- New challenges for teaching PM today
  - Incorporate new topics: AI/ML, Big Data, Cyber physical systems, Information/Economic/Health crisis
  - **Embrace the proliferation of digital technologies in teaching/learning**

# Performance Modeling Courses at OSU

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- Undergraduate PM course:
  - ISE4100: Stochastic Modeling and Simulation
  - 4 credit units
  
- Graduate PM courses
  - ISE6300: Simulation for System Analytics and Decision-Making
  - ISE7300: Stochastic Processes
  - Both 3 credit units

# Course Objectives (Undergraduate course)

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## Expected Learning Outcomes

- understand the roles of PM and simulation play in improving existing systems and building new ones
- learn how to model uncertainty in real-world systems
- learn the basics of M/M/c queues and know the benefits of queueing theory
- know how to implement simulations in both EXCEL and ARENA and offer solutions to customers.
- know how to apply simulation output analysis to get insights over many alternative solutions.
- complete a **project**: use simulation to analyze a system, competently apply model building, analysis, explore alternatives and make better decisions

# Classroom Technologies for Teaching PM

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- Live Demo
- In-class Polling
- Kahoot! Games

# Live Demo in Teaching PM

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**Live demo** can be powerful in teaching PM

- uncertainty modeling, Monte Carlo simulation via spreadsheets
- queueing concepts, performance modeling, and discrete-event simulation via software (Arena)

# Live Demo via Spreadsheets Simulation

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- **Spreadsheet simulation:** using spreadsheets to build simulation models, perform simulation live, and report results.
- **Example 1: Help Rupert Sell Newspaper**  
Rupert is going to get into the newspaper business. Each newspaper sells for  $\$1$ , and costs him  $\$0.80$ . Demand for the newspapers is uncertain, but he believes that it is reasonable to model demand as being Uniformly distributed from 1500 to 2500.

**Question:** How many newspapers should he buy?



# Common Pitfall: planning via average

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- The average demand for newspapers is 2000.
- Suppose Rupert plans for the average case and buy **2000** newspapers
- You might expect his profit as follows:

Quantity to order	2000
Price buy	\$ 0.80
Investment	\$ 1,600
Expected Demand	2000
Price sale	\$ 1.00
Sales	2000
Revenue	\$ 2,000
Profit	\$ 400

- Question: Is \$400 a reasonable estimate of the profit we might expect?

# Let's Help Rupert Simulate

## Generate Random Demand:

- Trial by Random Draw on input  $D \sim \text{DiscreteUniform}(1500, 2500)$ ,
- Collect the corresponding profit
  - $P = 1 * \min(D, 2000) - 0.8 * 2000$

## Spreadsheet Simulation: Help Rupert sell Newspaper

*Order Quantity: 2000*

*Order Price: \$0.80*

*Demand ~ U(1500, 2500)*

*Sale Price: \$1.00*

<b>Run</b>	<b>Demand</b> <i>(input RV)</i>	<b>Sales</b>	<b>Revenue</b>	<b>Profit</b> <i>(Output RV)</i>
	<i>=RANDBETWEEN(1500,2500)</i>	<i>=MIN(B6,2000)</i>	<i>=C6*1</i>	<i>=D6-2000*0.8</i>
1	1560	1560	\$1,560	-\$40
2	2264	2000	\$2,000	\$400
3	2214	2000	\$2,000	\$400

# Let's Help Rupert Simulate (cont)

Repeat many trials, & conduct statistical analysis on outputs

Experiment:

Simulate 100 days of demand/sales

Input RV:

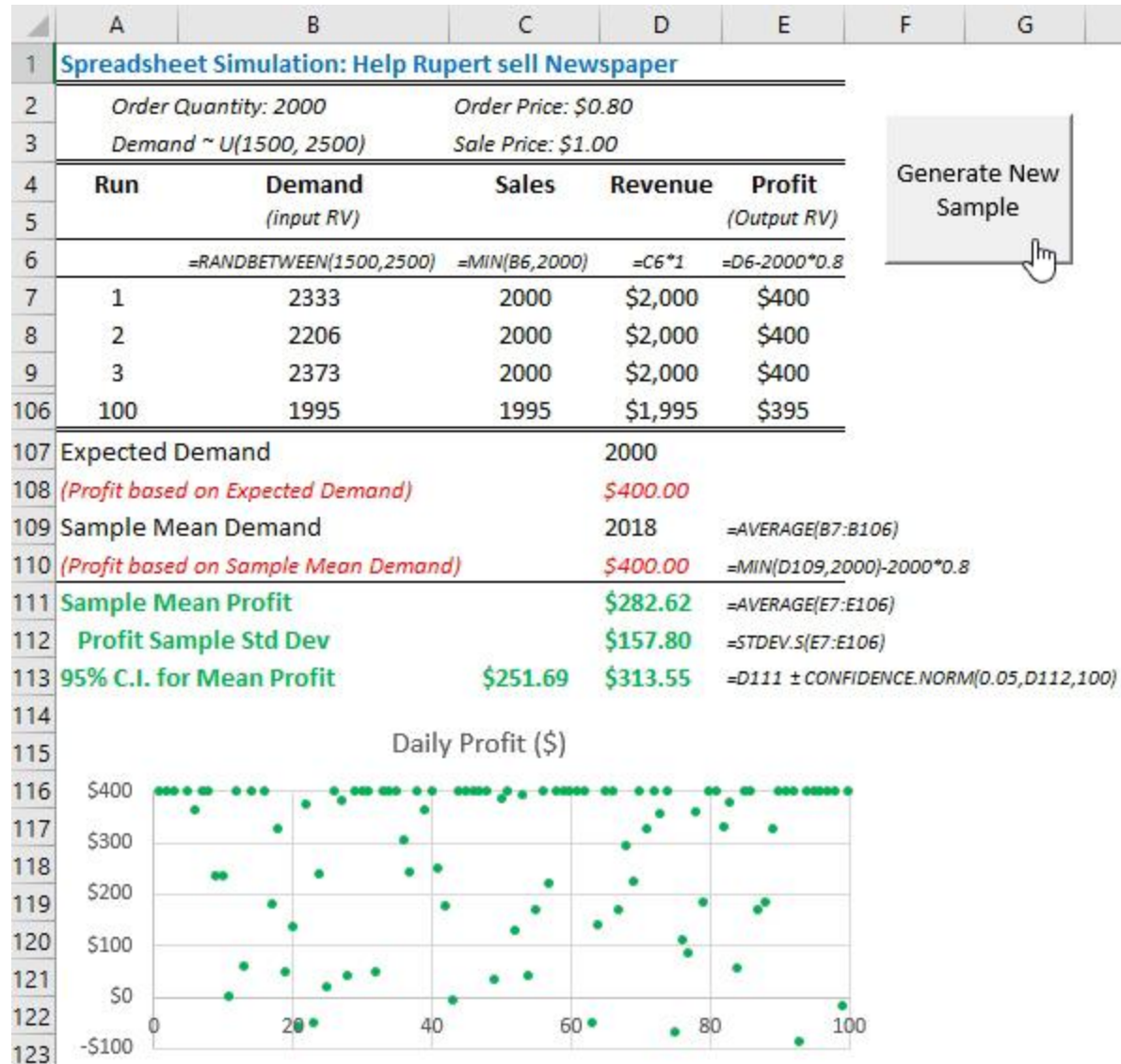
$D \sim U(1500, 2500)$

Output RV:

$P = \min\{D, 2000\} * \$1 - 2000 * \$0.8$

Output Analysis:

mean profit = **\$283**  
 sample stdev = **158**  
 95% CI = **(\$252, \$314)**



# Live Demo via Spreadsheets

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- Random number generation is easy
  - “Live” function – every time any cell changes in the worksheet, a new sample is produced
- Random draws from various *distributions*, collects corresponding (random) outputs instantly
- Monte Carlo does not yield “the right answer”!
  - Produces a collection of output results and involves **statistical estimation** for the metric of interest
  - All estimates (mean, stdev, C.I. ) are random variables
  - Central Limit Theorem: convergence when many random draws simulated

Evolution of an M/M/1 queue

# Benefits of Live Demo

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- view the technology-supported practices “in action”, helps students to engage and take a more active role in learning
- allow the instructor to direct attention to the most important features (e.g., by demo in slow motion)
- empower the students to “think on the spot” and identify useful strategies to improve the system performance

# In-Class Polling

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- Can be conducted effectively via classroom technology
  - Instructor pose a question to the class
  - Students respond simply a click away
  - Students' responses and statistics tabulated and displayed instantly
- Benefits
  - Engage students and broaden participation
  - Anonymity makes students more comfortable to participate
  - Instant feedback makes the learning more effective
  - Instant feedback enables instructor a quick assessment

# Teaching Little's Law via Polling

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- **Example 2**: Arrivals to a self-service gasoline pump occur at rate 12 per hour. Each car spends on average 6 minutes in the system. What is the expected number of cars in the system?
- **In-class Polling scenarios**:
  - Conduct an initial poll, asking the students to use their common sense to answer the question
  - Open discussions, have students explain their reasons
  - Teach Little's Law, present a systematic way to derive solution
  - Conduct another in-class exercise using polling



# Kahoot! Games

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- Gamification: one of the most effective teaching method
  - Create a more enjoyable and engaging learning experience (Vlachopoulos and Makri 2017)
- Kahoot! Games: a popular game-based learning platform
  - 70 million active users monthly (Wang and Tahir 2020)
  - Instructor create a quiz and have users play/compete in a gamified setting
  - Anonymity option allows a quick review of students' knowledge
  - Can be used for formative assessment or as a break from traditional classroom activities
  - Fast and efficient grading
  - More engaging and fun than standard test on paper

# Kahoot! Games

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## Example 3: Teaching Poisson Processes via Kahoot!

- Knowledge point:
  - *“Inter-arrival times of a Poisson process with rate  $\lambda$  are i.i.d. exponentially distributed random variables with mean  $1/\lambda$ ”.*
- Focus on important concepts and common pitfalls

# Tips on Question Design

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- Must carefully think through the learning goals, questions, and answers (Graham, 2015)
- Tips to design high-quality multiple-choice quiz questions (Terada 2018)
  - Don't list too many answers;
  - Avoid trick questions;
  - Use simple question formats;
  - Make it challenging, but not too difficult; and
  - Follow up with feedback.

# Let's Kahoot!

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Scan the QR code below or type  
<https://kahoot.it>  
into your browser to play Kahoot!



[Link to game](https://kahoot.it)

# Lab Sessions

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- Covers the use of PM software Arena Simulation, by Rockwell Automation and companion tools
  - Arena Input Analyzer
  - Arena Output Analyzer
  - Arena Process Analyzer
- Lab is conducted by TA's
  - ISE 4100 (undergrad): Priya Natarajan
  - ISE 6300 (grad): Nanshan Chen

# Current Lab Structure

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- Lab sessions are 1 hour per week
  - Review statistical concepts
  - Cover the software basics
  - Provide help with homework / exam review
- Software is taught via follow-along-demonstration, homework lab assignments, lab-related questions on exams
- Troubleshooting is performed live and serves as an additional teaching method
- Videos of key concepts are recorded, typically 10 – 20 minutes in length.

# Remote Lab Structure

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- Students express challenges following along with live demonstrations due to limited monitor space
- Demonstrations are prerecorded, students watch on their own time and can pause when needed
- Scheduled lab time is reserved for guided peer-to-peer learning
  - Students are selected at random to present their models regardless of completeness or correctness. No points deducted for incorrect models
  - Troubleshooting is performed live and serves as an additional teaching method

# Insights & Best Lab Practices

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- Fully remote learning not ideal for lab sessions
  - Difficult to view video conferencing and simulation software simultaneously
  - Students less likely to interrupt and ask questions
  - Instructor loses non-verbal feedback from students
- Possible for students can learn the software via demonstration on their own time
- In-person time is best reserved for troubleshooting and covering in-depth concepts
- Videos are best helpful when shorter and cover fewer concepts
- Accountability via randomized student presentation of modeling helps students learn-through-teaching



# Lab for Graduate PM Course (Nanshan)

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- Lab is more than learning the operation of Arena.
- **Applying** knowledge learned in class.
- Ability to **build** model and **understand** the math/stat behind it is more important.
  
- Components of the lab
  - Review concepts and theories learned in class (slides)
  - Introduce the new aspects/features/approaches in Arena (screenshare)
  - Learn through examples: electronic assembly system, call center system, inventory system, etc. (screenshare)
  - Q & A
  - Lab will also be used as homework review before midterm/final

# Concluding Remarks

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- Technology is a good supplement for teaching PM
- Live demos can help teach important statistical concepts
- Kahoot! games are fun and more engaging
- Simulation software applies statistical concepts and clarifies the input-output transformation
- However, technology cannot completely replace traditional approaches
  - Key concepts & step-step reasoning best explained via lectures
  - Visual cues provide instant student-instructor feedback

# Questions?

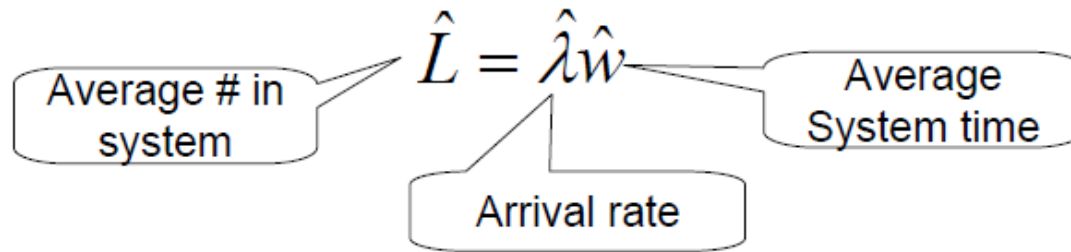


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# Little's Law

# The Conservation Equation – Little's Law

- Conservation equation (a.k.a. Little's law)



The diagram shows the equation  $\hat{L} = \hat{\lambda} \hat{w}$  with three callout boxes. The box on the left, labeled 'Average # in system', points to  $\hat{L}$ . The box on the right, labeled 'Average System time', points to  $\hat{w}$ . The box below, labeled 'Arrival rate', points to  $\hat{\lambda}$ .

$$L = \lambda w \quad \text{as } T \rightarrow \infty \text{ and } N \rightarrow \infty$$

- Holds for almost all queueing systems or subsystems (regardless of the number of servers, the queue discipline, or other special circumstances).
- G/G/1/N/K* example (cont.): On average, one arrival every 4 time units and each arrival spends 4.6 time units in the system. Hence, at an arbitrary point in time, there is  $(1/4)(4.6) = 1.15$  customers present on average.